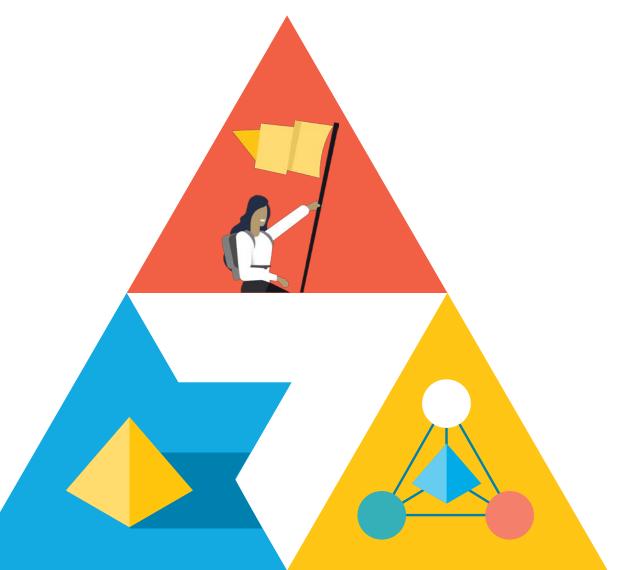
## blueprism

A digital workforce for every enterprise

# HALF YEAR RESULTS 2021

17th June 2021



Commercial in Confidence



## **OUR VISION**

## A DIGITAL WORKFORCE FOR EVERY ENTERPRISE



>2,000 CUSTOMERS 65% GROWTH IN BLUE PRISM CLOUD (NEW BOOKINGS)

> £311m REMAINING PERFORMANCE OBLIGATIONS

**98%** GROSS REVENUE RETENTION





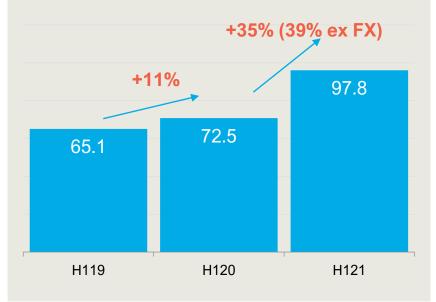




**blue**prism

- On track for cash break even
- 98% recurring revenue
- Top 50 customers \$1.5m ARR
- Commitment to innovation
  - Building deep relationships with customers
- Gartner: Moved Blue Prism from 4th to 3rd place in the RPA market\*
- IDC placed Blue Prism 2nd place 2020 for growth\*\*
- Awards for innovation, customer choice and technology for pandemic

### **BOOKINGS GROWTH ACCELERATING**



\*2021 Gartner Market Share Analysis: Robotic Process Automation

\*\* IDC Semiannual Software Tracker, 2H 2020

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## **Company development**

## Go to market

- Martech and SalesTech
- Demand gen and demand models
- Vertical alignment of sales teams and partner teams
- New revenue group new ventures with partner model
- Demand gen and buyer journey
- Alignment with tech partners and referral schemes

## Product

- Product group from 5 separate groups
- Realigned CS and BPC operations
- 9 products in last 6 months 10 with V7
- Vertical Alignment Service Assist

## People

- Pat Finn new GM for US
- "Great Place to Work" survey
- New global HR head to join
- Global level set on salaries and career structures
- Three additions to Board members
- Internal Comms BPTV
- Post covid working models



## Customers

- Customer Advisory Boards all main territories
- Customer Success model
- New service models for COE and customer scaleups
- New model for Customer support
- CS aligned with licensing model
- Zero-based design methodology for automation acceleration

## **Blue Prism World May 18-20**

### **Blue Prism World Announcements**

Blue Prism Launches Version 7 – Next Generation of Intelligent Automation Blue Prism Announces Comprehensive New Enterprise Contact Center Offering with Amazon Connect

Blue Prism Builds on New Era of Growth

StarLink Becomes Blue Prism's First Value-added Distributor in the Middle East

### Available On Demand until June 4

### Attendees

Registrations: **8,092** Attendees: **4,666 (+24% Y/Y)** Type: 43% Customer, 18% Prospect, 17% Partner, 22% other Level: 7% C-Level, 44% Business, 49% Technical Region: 45% EMEA, 16% APAC, 39% AMER

### Sessions

Day 1 Keynote: 2,063 Day 2 APAC: 197 Day 2 Keynote: 1,352 Day 3 Keynote: 1,054 On demand sessions watched: 5,234 LinkedIn Live: 2.5k views



### Engagement

Blue Prism Virtual Room: 1,083 Joined any Virtual Room: 593 Messages sent in Connection Zone: 5,000+ Digital Worker: 1,515 Operations completed; 21 hours saved

5

## **Version 7**



blueprism Cloud

WAY BEYOND RPA

Blue Prism Platform Tour

#### WEBINAR | FEB 25, 2021

#### Reimagine Customer Service with

blueprism Service Assist



WAY BEYOND RPA:

- Cloud First
- Intelligent automation
- Business users
- Extension of core infrastructure

Blue Prism lanza la versión 7: la próxima generación de automatización inteligente

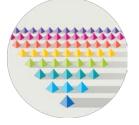
#### 18 de mai. de 2021

18 may, 2021

Blue Prism lança a versão 7, a próxima geração da automação inteligente

#### 2021年05月19日

Blue Prism、次世代のインテリジェントオートメー ションを実現する「Blue Prism Version 7」を発表



Easily Manage the Digital Workforce at Scale



Grow Your Digital Workforce Faster



Make Your Digital Workforce Data Driven





Expand Your Digital Workforce Scope

### **Product reach**

## blueprism





### BLUE PRISM PRODUCT PORTFOLIO

We designed our product portfolio to ensure you realize your automation goals and achieve the best return on your investment. From assessment and implementation to process analysis and lifecycle management, our products put you on the fastest path to value.



Discover

New to automation or looking to keep pace with new workforce demands or the competition? Well show you the value of automation and potential ROI is your organization. Then, well uncover actionable opportunities for automation that help you brandom your enterprise, save you time, increase efficiencies, reduce supretchable costs and eliminate resource eventioud.

#### Design

Now that you brace which backness processes you'd like to automatic you can atta backing your worldfows. In the design phase, you'l have a blark canness where you can tail your dgata where search yeah steps you want them to perform. No technical skills or confort program, Jush threa about—and articular—bet steps you people are performing today, and you're set, that phase, you'l also gain the tode and resources you need to that phase, you'l also gain the tode and resources you need to that phase, you'l also gain the tode and resources you need to that phase.

#### Deliver

Enterprise-quality process automations are only as good as your ability to maintain and expand them as your business needs grow. While implementing a two digital workings can seem like a plag-and-play operation, building a sutainable digital workfurce takes a long-term delivery strategy and the right tools and technology to make it a neality.

### Accelerate Amazon Connect and Amazon ElastiCache, with Blue Prism

Service Assist for AWS combines intelligent automation and multiple API integrations with AWS for a solution that enables Blue Prism's digital workers to assist and accelerate contact center transformation - instantly retrieving customer information in near real-time for every incoming call" *Madhu Raman Worldwide Head of Intelligent Automation, AWS* 

### **Accelerate World Leading Process Mining**



### **Pinnacle Winners 2021**







### **Annual Filing - Automated**

All 2,524 listed companies - must maintain compliance and the data in the annual report filed with the Exchange is key indicator of that compliance.

#### On Boarding – Intelligent Processing to scan:

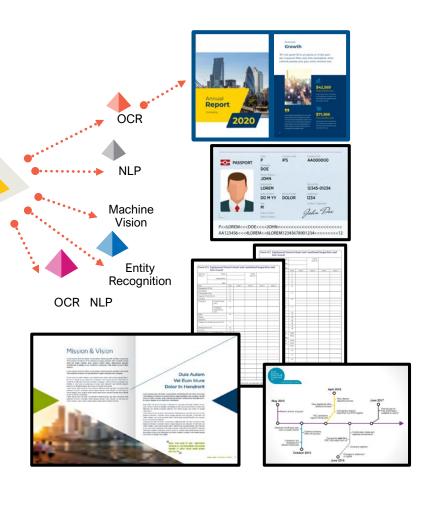
- listing documents
- annual reports
- for names, ages of directors, other directorships, stock codes, subsidiary and associated companies.
- Background checks and automated compliance

### **Personal Services – Automated**

**Personal Contact Manager:** Automating of all reading all emails to determine sentiment and trigger the appropriate next actions;

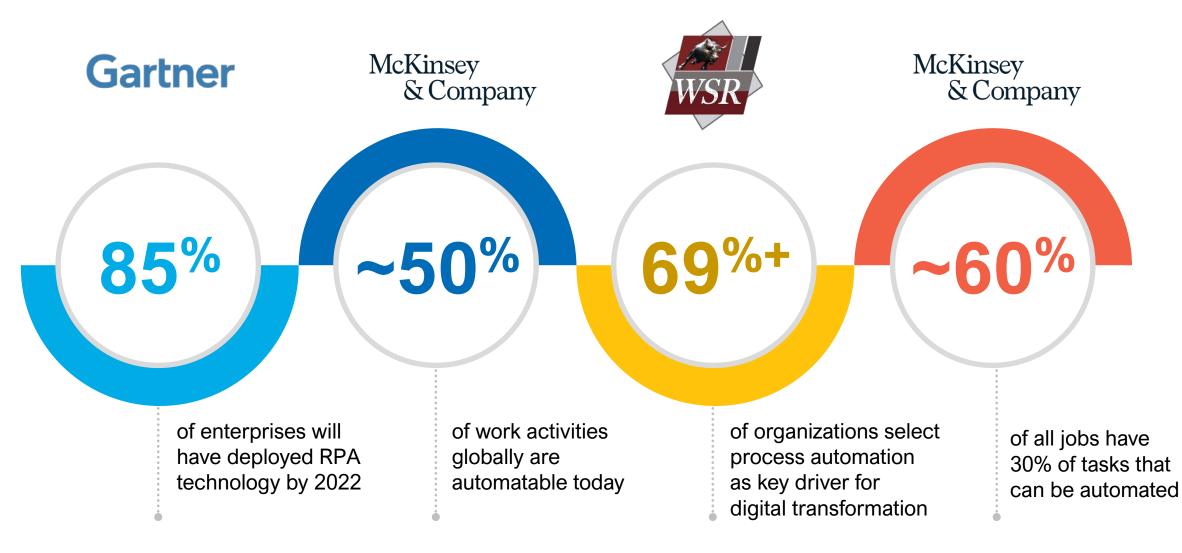
### **Agent Support - Automated**

Automating support for agents with 360 data sets and customer history





## **Opportunity**



Annual US Spend on Data Collection and Processing that is Automatable



Morgan Stanley 2020



## Blue Chip Global Enterprise Customer Base





As of 30 April 2021



## **Target Sectors & Use Cases**

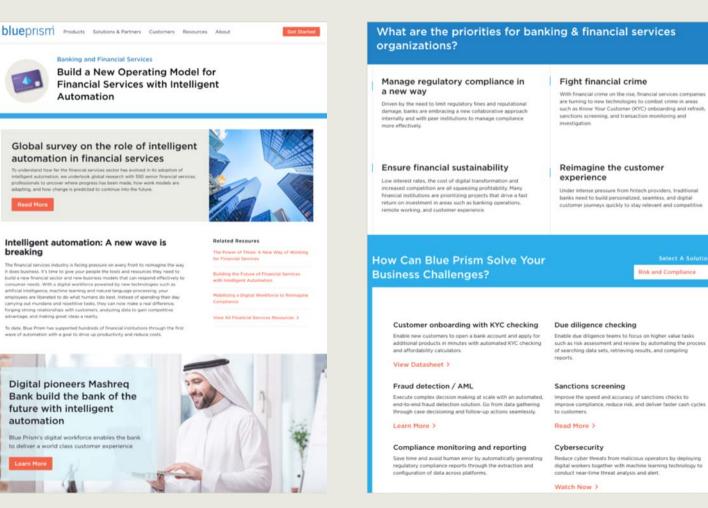
### 60% of Europe's top 20 banks use Blue Prism

% revenue	FS&I	CMT	PUBLIC SECTOR	ENERGY	MANUFACTURING
(2021)	46%	16%	6%	7%	7%
Market size*	£5.7bn	£2.1bn	£1.7bn	£4.6bn	£11.7bn
	Onboarding & KYC Future operating model Hyper Compliance Digital claims	Future operating model Customer experience Operationalise 5G New revenue streams	Serve citizens better Leverage technology Personalised healthcare Regulatory compliance	Aging infrastructure Regulatory compliance Customer experience Innovate for climate change	Optimise supply chain Financial sustainability Regulatory changes Future operating model
	Santander	BT	NHS	United Utilities	Coca:Cola
	<ul> <li>Automated the payment of COVID - 19 response small business loans</li> <li>Payment in 3 minutes from application</li> <li>Would have taken 30 FTE from other duties</li> </ul>	<ul> <li>266 digital workers covering 163 discrete processes</li> <li>Saving 20,000 labour hours a month</li> </ul>	<ul> <li>Digital workers take referrals to hospitals &amp; gather supporting data to provide an information pack to consultants</li> <li>Saved £220k, released 500 hours to patient care and reduced completion from 20 to 5 mins</li> </ul>	<ul> <li>Digital workers automated text alerts for appointments</li> <li>Takes one digital worker 30 minutes to achieve the work of 8 FTEs</li> </ul>	<ul> <li>Digital workers automated 50 processes across SAP systems</li> <li>Enabled HR audits to be run in SAP</li> <li>Added 16 hours to the average workday</li> </ul>

\*Market of G10k customers in the sector, assumes long term digital worker opportunity of 1,000

## **Sector marketing**





#### Fight financial crime

With financial crime on the rise, financial services companies are turning to new technologies to combat crime in areas such as Know Your Customer (KYC) onboarding and refresh, sanctions screening, and transaction monitoring and investigation

#### Reimagine the customer experience

Under intense pressure from fintech providers, traditional banks need to build personalized, seamless, and digital customer journeys quickly to stay relevant and competitive.

Risk and Compliance

~

#### Due diligence checking

Sanctions screening Improve the speed and accuracy of sanctions checks to improve compliance, reduce risk, and deliver faster cash cycles to customers.

#### Read More >

reports.

#### Cybersecurity

#### Reduce cyber threats from malicious operators by deploying digital workers together with machine learning technology to conduct near-time threat analysis and alert.

Enable due diligence teams to focus on higher value tasks

of searching data sets, retrieving results, and compiling

Watch Now >

## **Sector marketing**

Why

Who

What

Faced by new competition, changing consumer demands

Targeted high but micro messaging into different market segments – Retail banks, Lending, Wealth & Asset Management and Building Societies (UK) and FinTechs/neobanks

• T1: C-Suite, Function/ Regional Heads

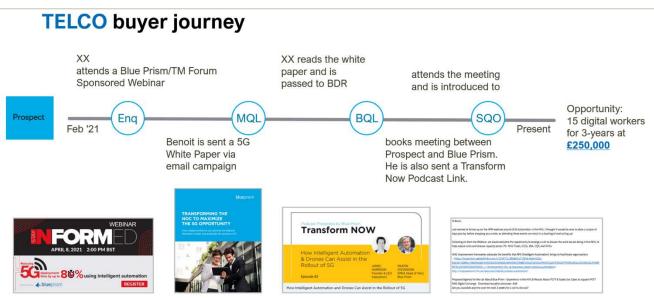
• T2: Board and C-suite

Under the three thirds model, include:

- Organizational agility and resiliency
- Building for scale
- Reimagining Compliance/CX/etc.
- Harnessing the power of data through connectivity
- Providing an exec series of assets based on the global survey. Promoting through corporate channels, partners and paid social
  - Elevating content to support Field Marketing events

### FS Buyer Journey Personal Loans and Savings





## What's next?

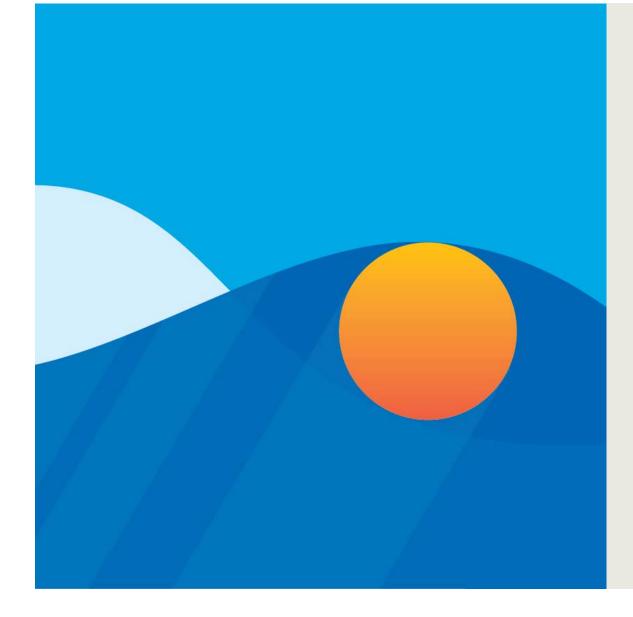
## **R&D** Investment for Product Drive

Solution selling & customer intimacy

**Optimizing Go To Market** 







## FINANCIALS

Ijoma Maluza, CFO



## **Blue Prism Key Performance Indicators**

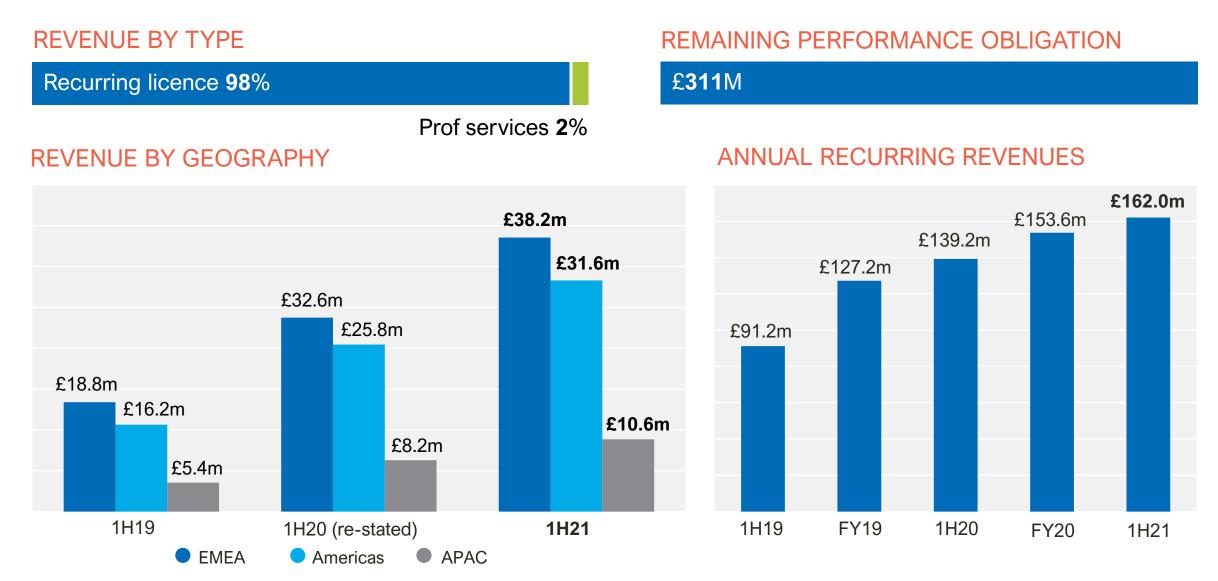
£311m		<b>£162m</b> H1-21 ARR <sup>1</sup>			98%	
H1-21 RPO (Remaining Performance Obligation)		(22% y-o-y constant currency growth)		G	H1-21 Gross Retention <sup>2</sup>	
£98m	<b>£80.4m</b> H1-21 Revenue (24% y-o-y constant currency growth)		<b>(£8.0)m</b> H1-21 Adj. EBITDA (£m)		(£8.1)m	
H1-21 TCV					H1-21 cash from operations (£m)	
>2,000		22%			1,037	
Number of Customers		Customers Upsold <sup>3</sup>			Number of Employees	

(1) H1-21 ARR calculated as exit monthly recurring revenue multiplied by 12 months(2) Based on ARR at the beginning of FY21 less ARR lost with lost customers (3) Number of customers upsold as % of customers at the beginning of the FY21. blueprism

17 Commercial in Confidence

Notes:

## Building a diverse, high quality revenue base



#### 18 Commercial in Confidence All numbers as reported

## Total Contract Value (TCV) growing

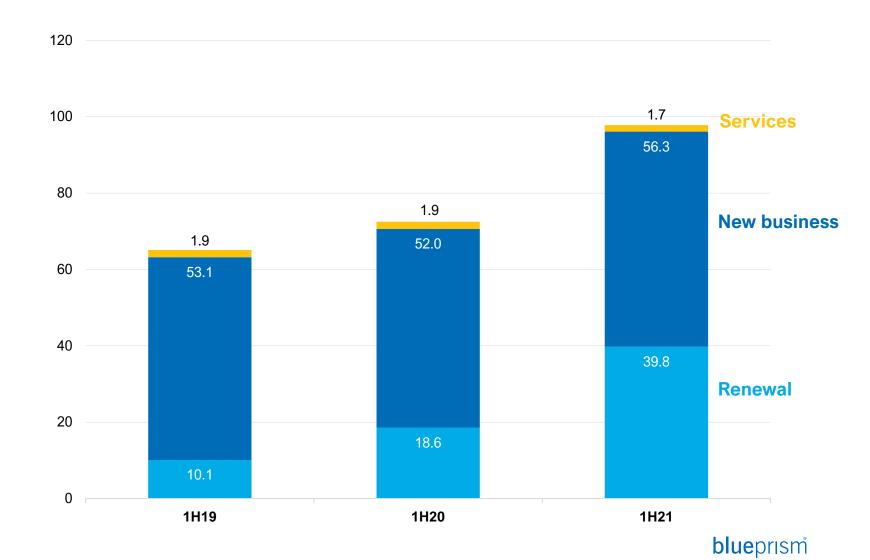
New business (upsells and new customer wins) grew 8% in the period, including FX headwinds

Strong retention and positive momentum around growth

Four fifths of new business from upselling

Total bookings growth experienced a c. 4% headwind y/y due to FX

## BOOKINGS ('TCV') (£m)



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## **Gross margins**

Gross margins before amortisation remain robust

Sales commissions are amortised over the life of the contract

### **COST OF SALES**

£M	1H21	1H20	% MOVEMENT	
Direct cloud costs	1.2	1.0	20%	
% of revenue	1.5%	1.5%		-
Amortisation of costs to obtain contracts	7.8	6.1	28%	In accordance with IFRS 15
% of revenue	9.7%	9.2%		-
Direct employee costs of delivery	5.2	3.3	58%	Technology expense previously included in opex
% of revenue	6.5%	5.0%		-
Total cost of sales	14.2	10.4	37%	-

## **Cost base**

Operating costs **down** 23%:

- Strong cost controls
- Lower T&E
- R&D expense growing
- Phasing

R&D of £9m relates to operating costs only, including cost of sales R&D is £14.2m **OPERATING COSTS** 

£M	1H21	1H20	% MOVEMENT	
Sales & marketing	47.1	69.0	(32)%	Travel, slightly lower headcount
Research & development	9.0	6.4	41%	
General & admin	13.3	15.3	(13)%	
Op costs (excl. SBP & D&A)	69.4	90.7	(23)%	
D&A	2.9	3.2	(9)%	Reduced lease costs
FX	3.8	(2.2)	(273)%	
Share based payments	5.7	7.0	(19)%	
Exceptional costs	4.4	10.7	(59)%	
Total operating costs	86.2	109.4	(21)%	

## **Product spend 18% of revenues**

Plan to double Product function headcount by calendar year end



2021 product expense consists of:

- £9.0m operating costs (slide 21)
- £5.2m cost of sale (direct employee cost of delivery on slide 20)

## **Cash flow**

## On target to reach break-even by end of 2021

### SUMMARY CASHFLOW

£M	1H21	1H20 restated	FY20
Adjusted EBITDA	(8.0)	(32.8)	(42.8)
Trade & other receivables	(2.1)	(7.3)	(2.8)
Contract assets	0.1	0.7	(2.3)
Trade & other payables	0.9	(4.8)	(5.9)
Deferred revenue	1.0	12.1	18.4
Working capital movement	(0.1)	0.7	7.4
Cash used in operations	(8.1)	(32.1)	(35.4)
PP&E	(0.1)	(0.3)	(0.3)
Other movements	(2.9)	77.7	127.8
Opening cash	137.6	45.5	45.5
Closing cash	126.5	90.8	137.6

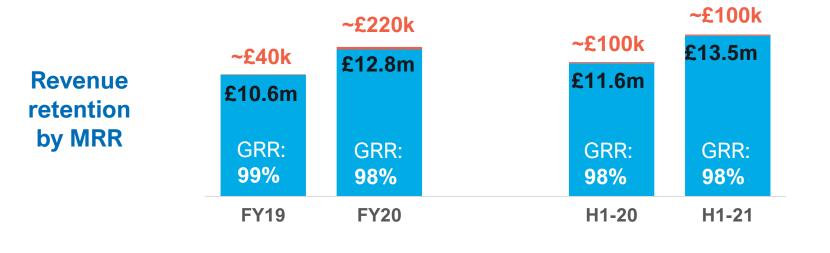


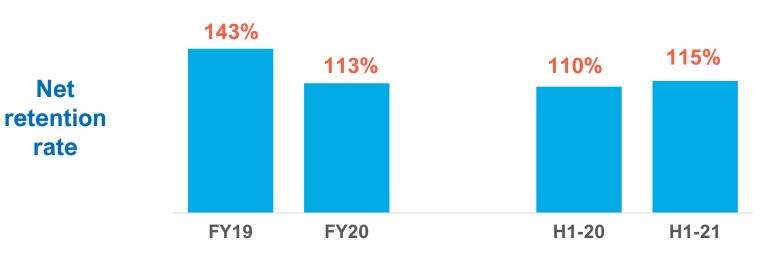
## **Retention Rates Are Market Leading**

Gross retention rate continues to be robust in the high 90s

2,000+ customer base and growing

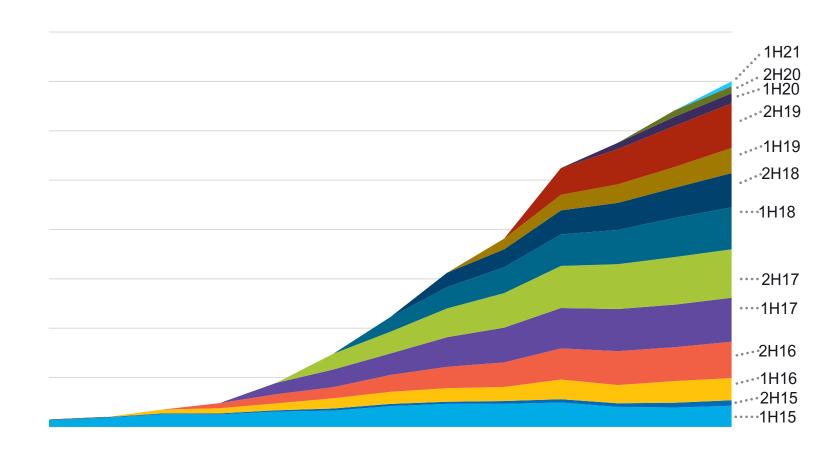
Over 20% of customer base upsold in the last 6 months





### $\bigcirc$

## **Group cohort progression**



COHORT	GROWTH
H1 2021	-
H2 2020	1x
H1 2020	2x
H2 2019	2x
H1 2019	2x
H2 2018	2x
H1 2018	3x
H2 2017	3x
H1 2017	4x
H2 2016	7x
H1 2016	6x
H2 2015	10x
H1 2015	Зx

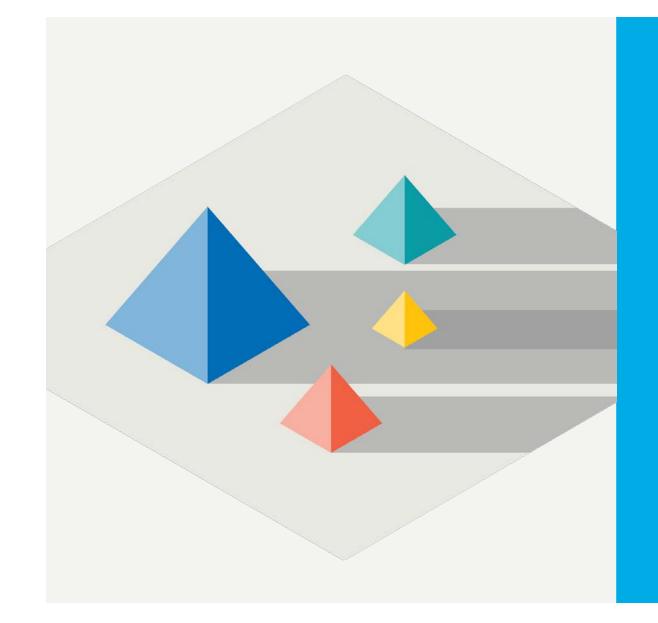
#### Note:

- 1. The chart shows the total revenue growth, inclusive of losses, for the group of customers that joined Blue Prism in each respective half of the year. The H2 2019 cohort includes the addition of Blue Prism Cloud customers
- 2. Growth multiple (x) is based on dividing the H1 2021 exit revenue rate with the revenue rate in the first cohort half year

## **FY21** financial outlook

- No change from May Trading Update
- Based on H1 reported ARR of £162m, the Board believes FY21 revenue is likely to be towards the lower end of the £170-180m guidance range. FX is estimated to have negatively impacted the original guidance by ~£2m.
- The Group continues to expect an EBITDA loss for the year of c. £25m

The guidance provided above is forward-looking in nature. Actual results may differ materially. See the cautionary note regarding forward-looking statements below, under "Disclaimer".



## CONCLUDING REMARKS

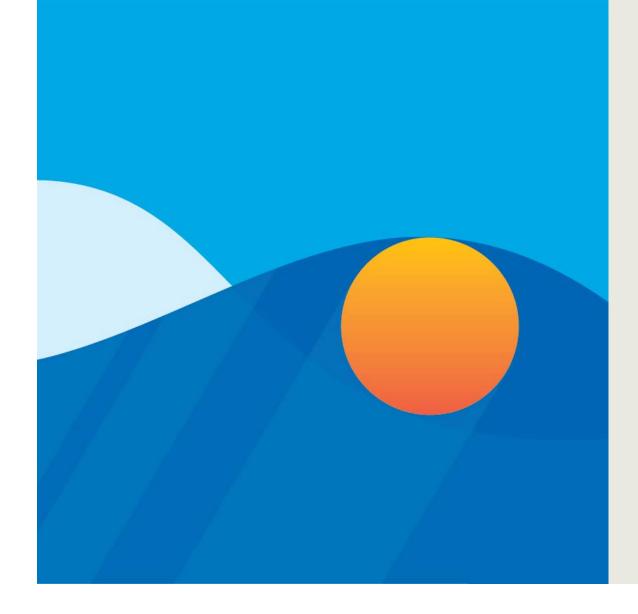
Jason Kingdon, CEO & Chair



## In conclusion

- Blue Prism digital workers are defining a clear model for Intelligent Automation, which moves beyond early days of RPA and towards intelligent digital workforce working within all businesses
- We are doubling down on R&D investment, becoming a product-led global software company
- Focused on building long-term strategic customer relationships

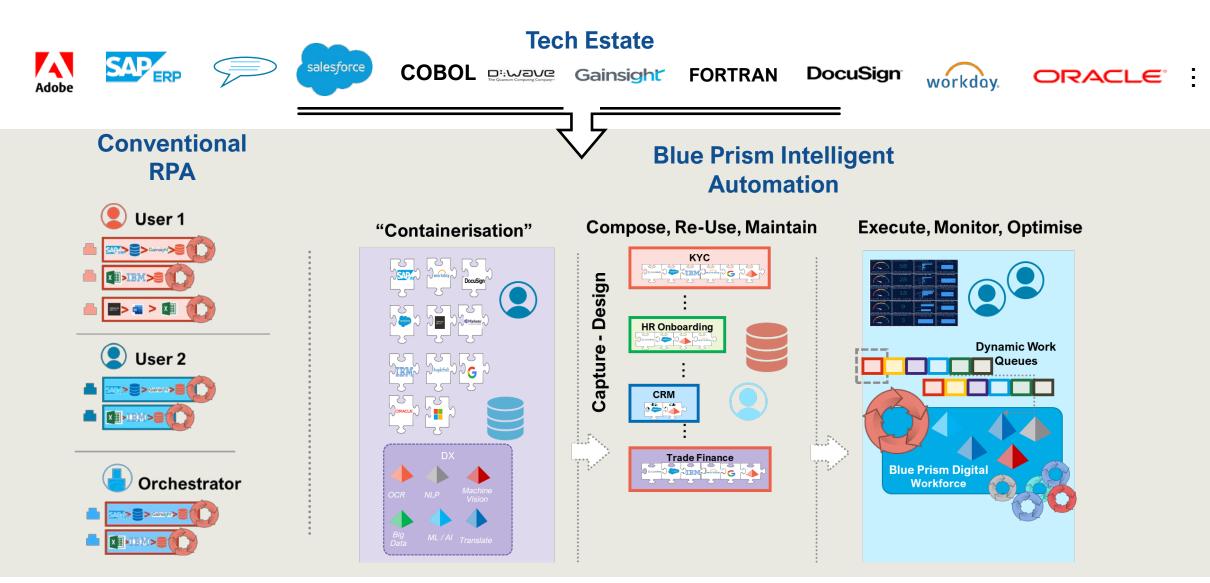




## APPENDICES



## A differentiated approach to RPA



## Headcount

### **EMPLOYEES**

Number of employees at 30 April 2021	1H21	1H20
Sales & marketing	598	647
Research & development	316	255
General & admin	123	108
Total operating costs	1,037	1,010

During the period the Group has continued to evolve the organisational structure to effectively align go to market and product development and maintenance. Consequently, it has established a Chief Revenue Office (CRO) which includes all the functions associated with the execution of the GTM strategy including Sales, Field Marketing and Field Services.

The Product Group has been expanded to include product strategy, development, support and education services. The Group has continued to prioritise investment into the product function build capability and capacity.

# blueprism®

A Digital Workforce for Every Enterprise

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